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        SECURITIES AND EXCHANGE COMMISSION
                Washington, D.C. 20549
                    FORM 10-Q
QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d)
    OF THE SECURITIES EXCHANGE ACT OF 1934
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For the Quarter Ended December 31, 1999 Commission File Number: 814-61

CAPITAL SOUTHWEST CORPORATION
(Exact name of registrant as specified in its charter)


Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter periods that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

| Yes X | No |
| :--- | :--- |
| --- |  |

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.

3,815,051 shares of Common Stock, \$1 Par Value as of January 31, 2000

PART I. FINANCIAL INFORMATION

Item 1. Financial Statements
CAPITAL SOUTHWEST CORPORATION AND SUBSIDIARY
Consolidated Statements of Financial Condition

Assets
(Unaudited)

Investments at market or fair value
Companies more than 25\% owned (Cost: December 31, 1999 - \$23,380,865, March 31, 1999 - $\$ 22,130,818)$
$\$ 200,632,779$
\$ 231,819,359
Companies 5\% to 25\% owned
(Cost: December 31, 1999 - \$15,979,414, March 31, 1999 - \$18,841,914)

$$
18,984,505 \quad 31,596,160
$$

Companies less than $5 \%$ owned (Cost: December 31, 1999-\$38,907,783, March 31, 1999 - $\$ 32,607,282$ )

Cash and cash equivalents
Receivables
Other assets

Totals

Liabilities and Shareholders' Equity

Note payable to bank
Accrued interest and other liabilities
Income taxes payable
Deferred income taxes
Subordinated debenture

Total liabilities
$35,000,000$
$2,145,941$
$4,072,411$
$85,356,885$
$5,000,000$
-----------
$131,575,237$

## Shareholders' equity

Common stock, \$1 par value: authorized, 5,000,000 shares; issued, 4,252,416 shares at December 31, 1999 and March 31, 1999
Additional capital
Undistributed net investment income
Undistributed net realized gain on investments
Unrealized appreciation of investments -
net of deferred income taxes
Treasury stock - at cost $(437,365$ shares)

Net assets at market or fair value, equivalent to $\$ 62.95$ per share at December 31, 1999, and $\$ 67.16$ per share at March 31,1999 , on the 3,815,051 shares outstanding

Totals

6,050,443

```
$ --
        2,023,625
            282,741
    97,247,457
        5,000,000
    104,553,823
--------
```

        4,252,416
        6,450,747
        4,743,205
        67,593,409
        180,225,490
    \((7,033,302)\)
        256,231,965
    \$ $360,785,788$

CAPITAL SOUTHWEST CORPORATION
AND SUBSIDIARY
Consolidated Statements of Operations
(Unaudited)

| Investment income: |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest | \$ | 260,091 | \$ | 266,174 | \$ | 780,555 | \$ | 990,815 |
| Dividends |  | 304,378 |  | 385,072 |  | 1,428,017 |  | 1,579,387 |
| Management and directors' fees |  | 125,624 |  | 124,850 |  | 406,300 |  | 415,300 |
|  |  | 690,093 |  | 776,096 |  | 2,614,872 |  | 2,985,502 |
| Operating expenses |  |  |  |  |  |  |  |  |
| Interest |  | 121,198 |  | 103,104 |  | 330,480 |  | 315,305 |
| Salaries |  | 301,548 |  | 406,783 |  | 631,425 |  | 913,202 |
| Net pension expense (benefit) |  | $(108,996)$ |  | $(77,906)$ |  | $(326,988)$ |  | $(233,719)$ |
| Other operating expenses |  | 216,906 |  | 194,420 |  | 474,128 |  | 559,991 |
|  |  | 530,656 |  | 626,401 |  | 1,109,045 |  | 1,554,779 |
| Income before income taxes |  | 159,437 |  | 149,695 |  | 1,505,827 |  | 1,430,723 |
| Income tax expense |  | 38,100 |  | 27,300 |  | 114,400 |  | 81,800 |
| Net investment income | \$ | 121,337 | \$ | 122,395 | \$ | 1,391,427 | \$ | 1,348,923 |
| Proceeds from disposition of |  |  |  |  |  |  |  |  |
| Cost of investments sold |  | -- |  | -- |  | 5,662,000 |  | -- |
| Realized gain on investments before income taxes |  | -- |  | -- |  | 9,230,513 |  | 761,837 |
| Income tax expense (benefit) |  | $(16,145)$ |  | -- |  | 3,214,535 |  | 266,643 |
| Net realized gain on investments |  | 16,145 |  | -- |  | 6,015,978 |  | 495,194 |
| Increase (decrease) in unrealized appreciation |  |  |  |  |  |  |  |  |
| Increase (decrease) in deferred income taxes on appreciation of investments |  | 2,144,000 |  | 1,256,000 |  | $(11,416,000)$ |  | 4,120,000) |
| Net increase (decrease) in unrealized appreciation of investments |  | 3,976,042 |  | 2,331,928 |  | $(21,207,976)$ |  | (2,225,711) |
| Net realized and unrealized gain (loss) on investments | \$ | 3,992,187 | \$ | 2,331,928 |  | (15,191,998) |  | (2, 730,517) |
| Increase (decrease) in net assets from operations | \$ | 4,113,524 | \$ | 2,454,323 |  | $(13,800,571)$ |  | (24,381,594) |

(See Notes to Consolidated Financial Statements)

## CAPITAL SOUTHWEST CORPORATION

AND SUBSIDIARY
Consolidated Statements of Changes in Net Assets

| Nine Months Ended | Year Ended |
| :---: | :---: |
| December 31, 1999 | March 31, 1999 |
| -------------------------- |  |


| Operations |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Net investment income | \$ | 1,391,427 | \$ | 1,761,718 |
| Net realized gain on investments |  | 6,015,978 |  | 994,949 |
| Net decrease in unrealized appreciation of investments |  | $(21,207,976)$ |  | $(41,232,545)$ |
| Decrease in net assets from operations |  | $(13,800,571)$ |  | $(38,475,878)$ |
| Distributions from: |  |  |  |  |
| Undistributed net investment income |  | $(2,289,031)$ |  | $(2,280,411)$ |
| Capital share transactions |  |  |  |  |
| Exercise of employee stock options |  | -- |  | 965,438 |
| Decrease in net assets |  | $(16,089,602)$ |  | $(39,790,851)$ |
| Net assets, beginning of period |  | 256,231,965 |  | 296,022,816 |
| Net assets, end of period | \$ | 240,142,363 | \$ | 256,231,965 |

CAPITAL SOUTHWEST CORPORATION
AND SUBSIDIARY
Consolidated Statements of Cash Flows
(Unaudited)

Cash flows from operating activities
Increase (decrease) in net assets from operations Adjustments to reconcile increase (decrease) in net assets from operations to net cash provided by operating activities:
Depreciation and amortization
Net pension benefit
Net realized and unrealized (gain) loss on investments
Decrease in receivables
(Increase) decrease in other assets
Increase in accrued interest
and other liabilities
Deferred income taxes

Net cash provided by operating activities

Cash flows from investing activities
Proceeds from disposition of investments
Purchases of securities
Maturities of securities

Net cash provided (used) by investing activities

Cash flows from financing activities
Increase (decrease) in note payable to bank
Distributions from undistributed net
investment income
Proceeds from exercise of employee
stock options
Net cash provided (used) by financing activities

Net increase (decrease) in cash and cash equivalents
Cash and cash equivalents at beginning of period

Cash and cash equivalents at end of period

Supplemental disclosure of cash flow information: Cash paid during the period for:

Interest
Income taxes

| Three Months Ended |  |
| :--- | :--- |
| December 31 |  |
| ----------- |  |
| 1999 | 1998 |
| ---- | ---- |

\$ 4,113,524
$\$(13,800,571)$
$\$(24,381,594)$

| $\begin{gathered} 7,493 \\ (108,996) \end{gathered}$ | $\begin{gathered} 6,178 \\ (77,906) \end{gathered}$ |
| :---: | :---: |
| $(3,992,187)$ | $(2,331,929)$ |
| 32,984 | 130,098 |
| 4,029 | 27,475 |
| 81,435 | 152,713 |
| 38,100 | 27,300 |
| 176,382 | 388,252 |



18,533
$(233,719)$
,516
48,886

9,742
1,800

761,837

| $(6,450,001)$ | $(1,897,860)$ |
| :---: | :---: |
| 2,000,000 | 293,000 |
| $(4,450,001)$ | $(1,604,860)$ |

$(40,000,000)$
$(1,522,821)$
498,750
$(41,024,071)$
$(42,240,679)$
$40,341,281$
$--\quad 44,541,641$
$47,264,066$
$-\quad 5,023,387$
$\$$

Nine Months Ended
December 31
$1999 \quad 1998$
----
\$204,719
\$ 6,000
\$207,638
\$ 5,000
\$404,171
\$424,926
\$ 13,500

CAPITAL SOUTHWEST CORPORATION
AND SUBSIDIARY
Notes to Consolidated Financial Statements
(Unaudited)

## 1. Basis of Presentation

The accompanying consolidated financial statements, which include the accounts of Capital Southwest Corporation and its wholly-owned small business investment company subsidiary (the "Company"), have been prepared on the value basis in accordance with generally accepted accounting principles for investment companies. All significant intercompany accounts and transactions have been eliminated in consolidation.

The financial statements included herein have been prepared in accordance with generally accepted accounting principles for interim financial information and the instructions to Form 10-Q and Article 6 of Regulation S-X. The financial statements should be read in conjunction with the consolidated financial statements and notes thereto included in the Company's annual report on Form 10-K for the year ended March 31, 1999. Certain information and footnotes normally included in financial statements prepared in accordance with generally accepted accounting principles have been condensed or omitted, although the Company believes that the disclosures are adequate for a fair presentation. The information reflects all adjustments (consisting of normal recurring adjustments) which are, in the opinion of management, necessary for a fair presentation of the results of operations for the interim periods.
2. Summary of Per Share Information

|  | Three Months Ended December 31 |  |  |  |  | Nine Months Ended December 31 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1999 |  | 1998 |  | 1999 |  | 1998 |
| Investment income | \$ | . 18 | \$ | . 20 | \$ | . 68 | \$ | . 78 |
| Operating expenses |  | (.11) |  | (.15) |  | (.20) |  | (.33) |
| Interest expense |  | (.03) |  | (.02) |  | (.09) |  | (.08) |
| Income taxes |  | (.01) |  | -- |  | (.03) |  | (.02) |
| Net investment income |  | . 03 |  | . 03 |  | . 36 |  | . 35 |
| Net realized gain on investments |  | -- |  | -- |  | 1.58 |  | . 13 |
| Net increase (decrease) in unrealized appreciation of investments |  | 1.05 |  | . 61 |  | (5.55) |  | (6.89) |
| Distributions from undistributed net investment income |  | (.40) |  | (.40) |  | (.60) |  | (.60) |
| Exercise of employee stock options (1) |  | -- |  | (.13) |  | -- |  | (.21) |
| Net increase (decrease) in net asset value |  | . 68 |  | . 11 |  | (4.21) |  | (7.22) |
| Net asset value: |  |  |  |  |  |  |  |  |
| Beginning of period |  | 62.27 |  | 70.82 |  | 67.16 |  | 78.15 |
| End of period | \$ | 62.95 | \$ | 70.93 | \$ | 62.95 | \$ | 70.93 |
| Shares outstanding at end of period (OOOs omitted) |  | 3,815 |  | 3,807 |  | 3,815 |  | 3,807 |

(1) Net decrease is due to the exercise of employee stock options at prices less than beginning of period net asset value.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

Net asset value at December 31, 1999 was $\$ 240,142,363$, equivalent to $\$ 62.95$ per share after deducting an allowance of $\$ 22.30$ per share for deferred taxes on net unrealized appreciation. Assuming reinvestment of all dividends and tax credits on retained long term capital gains, this represents a decrease of $8.9 \%$ during the past twelve months and a decrease of $3.8 \%$ during the past nine months.

|  | December 31 | December 31 |
| :--- | :---: | ---: |
|  | 1999 | 1998 |
| Net assets | ---- | ---- |
| Shares outstanding | $\$ 240,142,363$ | $\$ 270,041,249$ |
| Net assets per share | $3,815,051$ | $3,807,051$ |
|  | $\$ 62.95$ | $\$ 70.93$ |

Interest income in the nine months ended December 31, 1999 decreased from the year-ago period primarily because of the suspension of interest accruals related to one of our portfolio companies. During the nine months ended December 31, 1999 and 1998, the Company recorded dividend income from the following sources:

|  | Nine |  | e Months Ended December 31 |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | 1998 |
| AT\&T | \$ | 117,256 | \$ | 0 |
| Alamo Group Inc. |  | 621,478 |  | 877,800 |
| Kimberly-Clark Corporation |  | 60,200 |  | 57,885 |
| The RectorSeal Corporation |  | 240,000 |  | 240,000 |
| Skylawn Corporation |  | 150,000 |  | 150,000 |
| TCI Holdings, Inc./Westmarc Communications, | Inc. | 60,953 |  | 60,953 |
| Texas Shredder, Inc. |  | 30,345 |  | 30,345 |
| The Whitmore Manufacturing Company |  | 60,000 |  | 60,000 |
| Other |  | 87,785 |  | 102,404 |
|  |  | 428,017 |  | 579,387 |

Salaries in the nine months ended December 31, 1999 decreased from the year-ago period primarily due to reductions in staff. Other operating expenses in the nine months ended December 31, 1999 decreased from the year-ago period primarily due to the payment in the prior period of a finders fee related to an investment.

During the nine months ended December 31, 1999, the Company reported a realized gain before income taxes of $\$ 9,230,513$ including a gain of $\$ 8,580,232$ on our investment in SDI Holding Corp. It should be noted that a realized gain before income taxes occurs when an appreciated portfolio security is sold to realize a gain and a corresponding decrease in unrealized appreciation occurs by transferring the gain associated with the transaction from being "unrealized" to being "realized". Conversely, when a loss is realized on a depreciated portfolio security, an increase in unrealized appreciation occurs.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations (Continued)

Set forth in the following table are the significant increases and decreases in unrealized appreciation (before the related change in deferred taxes and excluding the effect of gains or losses realized during the periods) by portfolio company:

|  |  | Three Months Ended December 31 |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1999 |  | 1998 |  |
| AT\&T/Tele-Communications- |  |  |  |  |
| AT\&T-Liberty Media Group/Tele- Communications LM \& TCI | AT\&T-Liberty Media Group/Tele- |  |  |  |
| Ventures Group |  | 6,604,767 |  | 1,700,428 |
| Airformed Composites, Inc. |  | $(2,568,000)$ |  | - |
| Alamo Group Inc. |  | $(200,000)$ |  | - |
| All Components, Inc. |  | - |  | (4,975, - |
| American Homestar Corporation |  | 23,470 |  | $(4,975,766)$ |
| Amfibe, Inc. |  | - |  | $(2,400,000)$ |
| Balco, Inc. |  | $(2,023,680)$ |  | 1,517,760 |
| CDC Technologies, Inc. |  | $(2,999,156)$ |  | - - |
| Dennis Tool Company |  | $(600,000)$ |  | (800,000) |
| Dyntec, Inc. |  | (750,000) |  | (300, - |
| Encore Wire Corporation |  | - |  | $(300,000)$ |
| Global Crossing Ltd./Frontier Corp. |  | 1,505,672 |  | 207,614 |
| Intelligent Reasoning Systems, Inc. |  | - |  | $(1,542,754)$ |
| Kimberly-Clark Corporation |  | 979,221 |  | 1,080,520 |
| Mail-Well, Inc. |  | - |  | 2,085,140 |
| Media Recovery, Inc. |  | 2,585,000 |  | 615,000 |
| Mylan Laboratories, Inc. |  | 873,949 |  | 256,572 |
| Palm Harbor Homes, Inc. |  | - |  | - |
| PETsMART, Inc. |  | 1,247,106 |  | 2,514,659 |
| Rewind Holdings, Inc. |  | $(1,825,001)$ |  | - |
| Sprint Corporation-FON Group |  | 940,500 |  | 496,988 |
| Sprint Corporation-PCS Group |  | 502,875 |  | 355,762 |
| The Whitmore Manufacturing Co. |  | - |  | 800,000 |

During the quarter ended December 31, 1999, the Company made new investments of $\$ 1,200,000$ and additional investments of $\$ 5,250,001$ in existing portfolio companies.

On January 3, 2000, the Company repaid the $\$ 35,000,000$ note payable to bank from its cash and cash equivalents.

The Company has agreed, subject to certain conditions, to invest up to $\$ 8,750,000$ in seven portfolio companies.

Nine Months Ended December 31

19991998
\$

$$
(319,232)
$$

\$

| $10,336,495$ | $1,975,495$ |
| ---: | ---: |
| $(2,568,000)$ | - |
| $1,634,053$ | $(10,640,000)$ |
| $1,975,000$ | $1,225,000$ |
| $(2,511,354)$ | $(5,820,707)$ |
| $(600,000)$ | $(2,400,000)$ |
| $(2,023,680)$ | $3,422,440$ |
| $(2,999,156)$ | - |
| $(600,000)$ | $(2,799,944)$ |
| $(4,499,998)$ | - |
| - | $(16,288,000)$ |
| $1,582,426$ | 45,048 |
| - | $(1,542,754)$ |
| $1,350,650$ | 337,662 |
| $2,097,000$ | $(10,407,860)$ |
| $2,585,000$ | 615,000 |
| $(288,643)$ | $1,090,431$ |
| $(31,421,000)$ | $(4,713,000)$ |
| $(1,553,773)$ | 40,890 |
| $(2,200,000)$ | - |
| $1,314,000$ | 652,238 |
| $1,047,375$ | 355,762 |
| - | $2,000,000$ |

The Company to date has not encountered any significant problems with its computer hardware or software, nor is it aware of any problems with its major service providers or its portfolio companies related to the Year 2000 issues. The Company has not incurred any material costs related to Year 2000 issues. As in the past, any future costs will be expensed as incurred, funded by operating cash flows, and expected to be immaterial to the Company's results of operations, liquidity, or capital resources.

Item 3. Quantitative and Qualitative Disclosure About Market Risk
The Company is subject to financial market risks, including changes in marketable equity security prices. The Company does not use derivative financial instruments to mitigate any of these risks. The return on the Company's investments is not affected by foreign currency fluctuations.

The Company's investment in portfolio securities consists of fixed rate debt securities which totalled $\$ 8,087,972$ at December 31, 1999, equivalent to $2.51 \%$ of the value of the Company's total investments. Since these debt securities usually have relatively high fixed rates of interest, minor changes in market yields of publicly-traded debt securities have little or no effect on the values of debt securities in the Company's portfolio and no effect on interest income. On the other hand, significant changes in the market yields of publicly-traded debt securities may have a material effect on the values of debt securities in our portfolio. The Company's investments in debt securities are generally held to maturity and their fair values are determined on the basis of the terms of the debt security and the financial condition of the issuer.

A portion of the Company's investment portfolio consists of debt and equity securities of private companies. The Company anticipates little or no effect on the values of these investments from modest changes in public market equity valuations. Should significant changes in market valuations of comparable publicly-owned companies occur, there may be a corresponding effect on valuations of private companies, which would affect the value and the amount and timing of proceeds eventually realized from these investments. A portion of the Company's investment portfolio also consists of restricted common stocks and warrants to purchase common stocks of publicly-owned companies. The fair values of these restricted securities are influenced by the nature of applicable resale restrictions, the underlying earnings and financial condition of the issuer, and the market valuations of comparable publicly-owned companies. A portion of the Company's investment portfolio also consists of unrestricted, freely marketable common stocks of publicly-owned companies. These freely marketable investments are directly exposed to equity price risks, in that a change in an issuer's public market equity price would result in an identical change in the fair value of the Company's investment in such security.

## PART II. OTHER INFORMATION

Item 6. Exhibits and Reports on Form 8-K
(a) Exhibits

Exhibit 27 - Financial Data Schedule
(b) Reports on Form 8-K

No reports on Form 8-K have been filed during the quarter for which this report is filed.

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

CAPITAL SOUTHWEST CORPORATION

```
Date: February 4, 2000
By: /s/ William R. Thomas
INam R. Thomas
    President
Date: February 4, 2000
By: /s/ Tim Smith
Tim Smith
Vice President \& Secretary-Treasurer
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This schedule contains summary financial information extracted from the Consolidated Statement of Financial Condition at December 31, 1999 (unaudited) and the Consolidated Statement of Operations for the nine months ended December 31, 1999 (unaudited) and is qualified in its entirety by reference to such financial statements.

0000017313
Capital Southwest Corporation
1
US Dollars

3-MOS

$$
\begin{aligned}
& \text { MAR-31-1999 } \\
& \text { APR-01-1999 } \\
& \text { DEC-31-1999 } \\
& 1 \\
& 78,268,062 \\
& \text { 322,342,574 } \\
& \text { 263,343 } \\
& \text { 4,570,042 } \\
& 44,541,641 \\
& \text { 371,717,600 } \\
& 0 \\
& \text { 5,000,000 } \\
& \text { 126,575,237 } \\
& 131,575,237 \\
& \text { 3,669,861 } \\
& \text { 3,815,051 } \\
& \text { 3,815,051 } \\
& \text { 3, 845,601 } \\
& 0 \\
& \text { 73,609,387 } \\
& 159,017,514 \\
& 240,142,363 \\
& 1,428,017 \\
& \text { 780,555 } \\
& \text { 406,300 } \\
& \text { 1,109,045 } \\
& 1,391,427 \\
& \text { 6,015,978 } \\
& (21,207,976) \\
& (13,800,571) \\
& \text { 2,289,031 } \\
& 0 \\
& 0 \\
& 0 \\
& 0 \\
& (16,089,602) \\
& \text { 4,743,205 } \\
& \text { 67,593,409 } \\
& 0 \\
& 0 \\
& \text { 330,480 } \\
& 1,109,045 \\
& 0 \\
& 67.16 \\
& \text { 3.97) } \\
& \text { (. } 60 \text { ) } \\
& 0 \\
& 62.95 \\
& 0
\end{aligned}
$$

